



Singapore

HOLD (no change)

Consensus ratings*: Buy 5	Hold 4 Sell 1
Current price:	S\$1.30
Target price:	S\$1.33
Previoustarget:	S\$1.44
Up/downside:	2.5%
CGS-CIMB / Consensus:	-14.2%
Reuters:	RAFG.SI
Bloomberg:	RFMD SP
Market cap:	US\$1,805m
	S\$2,430m
Average daily turnover:	US\$1.84m
	S\$2.49m
Current shares o/s:	1,868m
Free float:	48.0%
*Source: Bloomberg	

Key changes in this note

- ▶ Lowered FY22F EPS by 21%.
- Lowered FY23F EPS by 23%.
- Introduce FY24F estimates.



Price performance Absolute (%) Relative (%)	<i>1M</i> -1.5 -5.8	3M -5.8 -12.1	12M 32 12.7
Major shareholders Loo Choon Yong			% held 48.0
Standard Life Aberdee		5.3	
FIL Limited			3.5

Analyst(s)



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Raffles Medical Group

A transition year post-Covid-19

- FY21 core net profit fell short at 91% of our estimate due to S\$11m in government grants but was in line with consensus at 96%.
- FY21 revenue was within expectations at 101%/104% of our/consensus estimates as momentum from Covid-19-related services continued in 2H21.
- Lacking short-term catalysts but weakness priced in. Lowered FY22-23F EPS by 21-23% and reiterate Hold with lower SOP-based TP of S\$1.33.

Continuing the nation's fight against Covid-19

RFMD saw 2H21 revenue improve 16.3% yoy/10.5% hoh as Covid-19-related revenues intensified during the height of the Delta wave betw een August and October in Singapore. Increased contribution came from more extensive community testing using Polymerase Chain Reaction (PCR) tests, vaccination and provision of healthcare services in Community Treatment Facilities (CTFs). Nevertheless, with Singapore moving ahead with re-opening the economy as well as relaxation of preventive measures, such as testing guidelines for travellers, we are expecting Covid-19 contributions to decline by 70% from an estimated S\$220m in FY21 to c.S\$70m p.a., flat, in FY22F-24F.

Cautiously optimistic on Singapore's pace of recovery

Singapore's stance to treat Covid-19 as endemic is a welcome move that should spur the return of foreign patients. Given the uptrend in domestic patient load, RFMD should see improving operational metrics for its flagship hospital in Singapore. However, the competition for foreign patients has become stiffer as the healthcare quality of regional peers, such as Malaysia, Indonesia and Thailand improve, with better affordability compared to Singapore. Nevertheless, RFMD continues to provide healthcare services to its foreign patients via means such as teleconsultation through its netw ork.

Doing the hard work in China

China's 'zero Covid' strategy has resulted in prolonged operational constraints for RFMD's hospitals and clinics within China. As a result, the gestation period for Raffles Hospital Chongqing and Raffles Hospital Shanghai, twoof its new est and largest operations in China, could be extended by 6-12 months given the slow er uptick of patient loads. We have thus pushed back aggregate EBITDA contribution from China to FY24F. Nevertheless, revenues from Greater China improved 44% yoy to S\$49m, suggesting overall business improvement, which management echoed.

Lower expectations in a transition year; reiterate Hold

The exceptional growth in FY21 will be tough to beat. We low er our FY22-23F EPS forecasts by 21-23% to reflect normalised earnings amidst a challenging operating environment arising from post-pandemic region trends. We roll forward our SOP valuation and revise our TP to S\$1.33 from a lack of catalysts but note that valuations remain undemanding at implied c.15x forward EV/EBITDA, close to 1 s.d. below its 5-year mean.

Financial Summary	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
Revenue (S\$m)	568.2	723.8	644.4	676.8	710.3
Operating EBITDA (S\$m)	123.9	160.6	132.5	139.2	146.1
Net Profit (S\$m)	65.89	84.17	65.82	69.41	73.26
Core EPS (S\$)	0.023	0.039	0.035	0.037	0.039
Core EPS Growth	(29.1%)	71.2%	(9.3%)	5.5%	5.5%
FD Core P/E (x)	56.70	33.42	36.90	34.99	33.15
DPS (S\$)	0.025	0.028	0.028	0.028	0.038
Dividend Yield	1.92%	2.15%	2.15%	2.15%	2.92%
EV/EBITDA (x)	19.69	14.80	17.60	16.45	15.48
P/FCFE (x)	32.21	23.48	25.02	26.34	24.58
Net Gearing	0.2%	(6.8%)	(11.3%)	(15.1%)	(17.8%)
P/BV (x)	2.70	2.53	2.49	2.45	2.44
ROE	4.87%	7.81%	6.80%	7.06%	7.38%
% Change In Core EPS Estimates			(22.6%)	(20.9%)	
CGS-CIMB/Consensus EPS (x)			0.86	0.83	

SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS

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A transition year post-Covid-19

Brand-building gaining traction in China >

Management updates: Raffles Hospital Chongqing

Although the hospital began operations in 2019, Covid-19 upended the expected timeline for EBITDA breakeven. Management said that the local expatriate population of c.5k is well-acquainted with the RFMD brand as it assisted with the local government's efforts to swab and vaccinate the foreign community. However, this is insignificant compared to the 24m local population, which may be more difficult to penetrate due to perceptions and trust in the public healthcare system. Management guided for EBITDA breakeven between FY22F and FY23F (i.e. year 4 or 5 of operations), compared to initial expectations of year 3.

Management updates: Raffles Hospital Beijing

Previously a medical centre, the completion of upgrading works at the facility in FY20 opened up more than 20 beds with two operating theatres. The hospital can now serve as a day surgery centre, allowing short overnight stays. Due to the leased nature of the building, the capex is well-managed and management guides that this facility achieved EBITDA breakeven in FY21. Nevertheless, being situated in a large city means that the facility is subjected to sporadic lockdowns given the government's proactive stance on outbreaks.

Management updates: Raffles Hospital Shanghai

The hospital obtained its licence to operate in July 2021 and has since opened more than 100 operating beds to provide inpatient services. However, management has guided that the slow start, partially due to the pandemic, means that FY22F could be considered the first operational year for the hospital, with FY22F seeing EBITDA losses of c.S\$10m without any headstart to profitability from the opening in FY21.

Capex to ease >

RFMD has invested in its business since 2015, with the extension to its Raffles Hospital and Raffles Holland V Mall projects in Singapore, which opened between 2015 and 2016, Raffles Hospital Chongqing and Raffles Hospital Shanghai projects, which opened in 2019 and 2021, respectively, as well as completion of upgrading works in Raffles Hospital Beijing in 2020. In the near term, we could see capex plans taper as these assets continue to mature, allowing RFMD to evaluate its future expansion plans, which could entail either entering new markets or strengthening its presence in current operating geographies. Although management is on the lookout for opportunities, there are no plans in its pipeline for now.

Figure 1: Earnings revision						
	New		C	ld	% Cł	nange
S\$m	FY22F	FY23F	FY22F	FY23F	FY22F	FY23F
Revenue	644	676.8	745.4	773.2	-14%	-12%
Operating expenses	555	579.3	630.5	651.9	-12%	-11%
EBITDA	13254%	139.2	151.2	156.9	-12%	-11%
EBITDA (%)	0	0.2	0.2	0.2	0.3%pt	0.3%pt
Core net profit	66	69.4	85.0	87.7	-23%	-21%
Core EPS	352%	372%	456%	470%	-23%	-21%
			SOURCE	S: CGS-CIMB F	RESEARCH, COM	PANY REPORTS



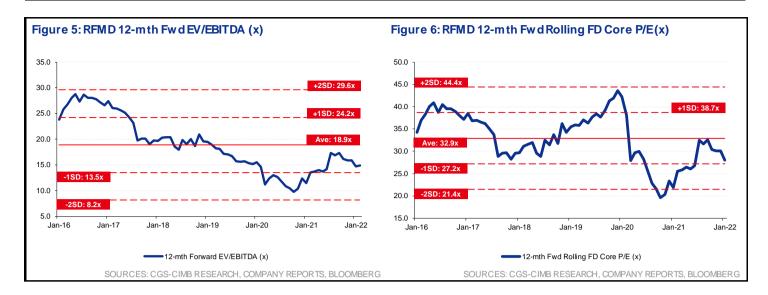
Figure 2: Results c	omparisor	n					
FYE Dec (S\$ m)	2H FY21	2H FY20	yoy % chg	FY21	yoy % chg	Prev. FY21F	Comments
Revenue	380.0	326.8	16%	723.8	27%	713.6	Within our/market expectations, forming 101%/104% of our/consensus' estimates. Revenue growth driven by Covid-19-related services.
EBITDA	86.1	82.1	5%	82.1	(9.2)	142.3	
EBITDA margin (%)	23%	25%	-2.5%pt	25.1	-3.4%pt	19.9	Margins slightly compressed likely due to extenuating business environment in China.
Exceptionals	5.1	8.1	nm	11.6	(0.5)	0.0	Continuing government grants amounted to c.S\$12m in FY21.
Pretax profit	62.0	62.0	0%	115.6	37%	99.7	
Net profit	44.9	48.4	-7%	83.7	29%	79.4	Effective tax rate increased due to higher government grants that were non-taxable in FY20.
Core net profit	39.7	40.5	-2%	72.6	72%	79.4	FY21F core net profit below our expectations at 91% of our estimates but within market expectations at 96% of consensus estimates. Discrepancy due to unexpected government grants.
							SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS

Figure 3: RFMD's SOP valuation		
-		
Core Singapore business	Basis	Value
Enterprise value	DCF (6.5% WACC, 2% LTG)	1,892
Net debt/ (cash)	End FY22F	-468
Minority interests	End FY22F	15
Equity value (S\$ m)	MVE = EV - Net debt - MI	2,345
Per share value (S\$)		1.26
Shanghai New Bund Hospital		
Equity value for Shanghai Hospital (RMB m)	DCF	427
RFMD's portion (S\$ m)	70% share	60
Per share value (S\$)		0.03
Chongging Hospital		
Equity value for Chongqing Hospital (RMB m)	DCF	422
RFMD's portion (S\$ m)	100% share	84
Per share value (S\$)		0.05
Shares outstanding (m)		1,868
Implied per share value (S\$)		1.33
· ·		SOURCES: CGS-CIME

Figure 4: Peer comparison as at 22 Feb 22

	Bloomberg		Price	Target Price	Market Cap	EV/EBIT	TDA (x)	3-year EPS	P/E (x)	Recurring ROE (%)	Dividend Yield (%)
Company	Ticker	Recom.	(Icl curr)	(Icl curr)	(US\$ m)	CY2022	CY2023	CAGR (%)	CY2022	CY2022	CY2022
Raffles Medical Group	RFMD SP	Hold	1.30	1.33	1,805	17.6	16.5	0.2%	36.9	6.8%	2.2%
IHH Healthcare Bhd	IHH MK	Add	6.39	8.30	13,451	14.7	13.5	N.A.	35.8	6.8%	1.1%
Bangkok Chain Hospital	BCH TB	Add	18.80	24.50	1,453	14.9	15.7	N.A.	24.4	18.5%	2.1%
Bumrungrad Hospital	BH TB	Hold	153.0	155.0	3,767	45.3	36.0	N.A.	90.5	8.2%	2.1%
Bangkok Dusit Med Service	BDMS TB	Add	23.00	27.00	11,326	20.8	19.1	N.A.	39.4	10.7%	2.4%
KPJ Healthcare	KPJ MK	Hold	1.07	1.10	1,110	9.9	9.7	40.0%	35.0	6.1%	1.4%
Simple average						20.5	18.4	N.A.	43.7	9.5%	1.9%
								SOURCES: CIN	1B, COMPAN	Y REPORTS, B	LOOMBERG





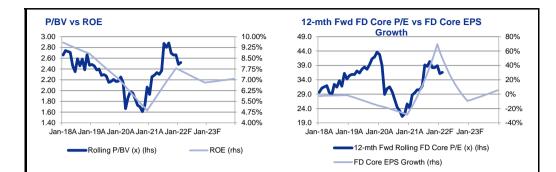


RFMD scored a C for Refinitiv's combined ESG score in 2019. The score was weighed C, C+ and D+ across the Environmental (E), Social (S) and Governance (G) pillars, respectively, with 81% of weightage squared between the S and G pillars. The G pillar score, penalised due to board composition and board attendance, may be unwarranted, given the leadership role the founders play. Within the highly regulated healthcare industry in Singapore, RFMD is held to strict operating standards. Amidst the Covid-19 pandemic, RFMD supported the government's Covid-19 initiatives by providing quality healthcare.

Keep your eye on	Implications
Social – high staff turnover rates and injury rate, which improved in 2020 as reported in the latest sustainability report. Training expenditure per employee has also decreased over the years, penalising the Social pillar. However, this was a result of digitising training courses, which has resulted in cost savings.	The implications of high turnover and injury rates could be reflected in higher staff costs and hospital capacity issues. As such, we have not considered further impact on valuations.
ESG highlights	Implications
When ranked against four other global peers by Refinitiv, we observe that scores are heavily skewed to European peers while RFMD sits in the middle, above Asian and US peers, which could be the result of underlying structural differences between healthcare systems across the world as well as government healthcare policies.	Improvements in ESG ranking could lead to lower discount rates for the counter. However, we have not factored this into our evaluation for our SOP-based TP.
Trends	Implications
Both the Environmental and Governance pillars saw yoy improvements in 2019, albeit gradually. This could be due to the non-collection of certain data and may not fully represent the company's ESG efforts.	RFMD operates in a resource-intensive industry, which could continue to weigh on ESG scores. We believe this is an issue also faced by its peers and have not factored in any valuation discounts as a result.



BY THE NUMBERS



Profit & Loss

(S\$m)	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
Total Net Revenues	599.8	737.6	647.4	679.8	713.3
Gross Profit	599.8	737.6	647.4	679.8	713.3
Operating EBITDA	123.9	160.6	132.5	139.2	146.1
Depreciation And Amortisation	(35.5)	(39.3)	(42.7)	(41.6)	(41.5)
Operating EBIT	88.4	121.3	89.8	97.6	104.6
Financial Income/(Expense)	(4.0)	(5.7)	(4.5)	(4.8)	(5.1)
Pretax Income/(Loss) from Assoc.	0.0	0.0	0.0	0.0	0.0
Non-Operating Income/(Expense)	0.0	0.0	0.0	0.0	0.0
Profit Before Tax (pre-El)	84.4	115.6	85.3	92.8	99.6
Exceptional Items					
Pre-tax Profit	84.4	115.6	85.3	92.8	99.6
Taxation	(19.8)	(31.9)	(23.5)	(25.6)	(27.4)
Exceptional Income - post-tax					
Profit After Tax	64.7	83.7	61.8	67.2	72.1
Minority Interests	1.2	0.5	4.1	2.2	1.1
Preferred Dividends					
FX Gain/(Loss) - post tax					
Other Adjustments - post-tax					
Net Profit	65.9	84.2	65.8	69.4	73.3
Recurring Net Profit	42.3	72.6	65.8	69.4	73.3
Fully Diluted Recurring Net Profit	42.3	72.6	65.8	69.4	73.3

Cash Flow

(S\$m)	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
EBITDA	123.9	160.6	132.5	139.2	146.1
Cash Flow from Invt. & Assoc.					
Change In Working Capital	7.7	14.2	9.3	3.4	3.3
(Incr)/Decr in Total Provisions					
Other Non-Cash (Income)/Expense					
Other Operating Cashflow	11.2	7.1	0.0	0.0	1.0
Net Interest (Paid)/Received	0.0	0.0	(4.5)	(4.8)	(5.1)
Tax Paid	(9.7)	(21.7)	(23.5)	(25.6)	(27.4)
Cashflow From Operations	133.1	160.1	113.8	112.2	117.8
Сарех	(58.9)	(49.9)	(20.0)	(20.0)	(19.0)
Disposals Of FAs/subsidiaries					
Acq. Of Subsidiaries/investments					
Other Investing Cashflow	(3.3)	(2.3)	3.3	0.0	0.0
Cash Flow From Investing	(62.2)	(52.2)	(16.7)	(20.0)	(19.0)
Debt Raised/(repaid)	3.6	(4.6)	0.0	0.0	0.0
Proceeds From Issue Of Shares	0.8	5.6	0.0	0.0	0.0
Shares Repurchased					
Dividends Paid	(19.2)	(37.3)	(52.3)	(52.3)	(71.0)
Preferred Dividends					
Other Financing Cashflow					
Cash Flow From Financing	(14.9)	(36.3)	(52.3)	(52.3)	(71.0)
Total Cash Generated	56.1	71.6	44.8	39.9	27.8
Free Cashflow To Equity	74.5	103.3	97.1	92.2	98.8
Free Cashflow To Firm	76.1	114.3	103.2	98.6	105.5

SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS



Hospitals | Singapore Raffles Medical Group | February 22, 2022

BY THE NUMBERS... cont'd

(S\$m)	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
Total Cash And Equivalents	203	265	310	350	377
Total Debtors	113	161	103	108	114
Inventories	15	13	15	16	17
Total Other Current Assets	0	0	0	0	0
Total Current Assets	331	439	428	474	508
Fixed Assets	740	797	775	753	731
Total Investments	295	274	274	274	274
Intangible Assets	34	32	32	32	32
Total Other Non-Current Assets	4	3	3	3	3
Total Non-current Assets	1,073	1,106	1,083	1,062	1,039
Short-term Debt	39	107	107	107	107
Current Portion of Long-Term Debt					
Total Creditors	191	254	207	216	226
Other Current Liabilities	50	57	57	57	57
Total Current Liabilities	280	417	370	380	389
Total Long-term Debt	166	92	92	92	92
Hybrid Debt - Debt Component					
Total Other Non-Current Liabilities	36	50	50	50	50
Total Non-current Liabilities	202	142	142	142	142
Total Provisions	8	10	10	10	10
Total Liabilities	490	569	522	532	541
Shareholders' Equity	899	961	974	991	994
Minority Interests	15	16	15	13	12
		10	10	10	14
Total Équity	914	977	989	1,004	1,005
	914	977	989	1,004	1,005
Total Équity Key Ratios	914 Dec-20A	977 Dec-21A	989 Dec-22F	1,004 Dec-23F	1,005 Dec-24
Total Equity Key Ratios Revenue Growth	914 Dec-20A 8.8%	977 Dec-21A 27.4%	989 Dec-22F (11.0%)	1,004 Dec-23F 5.0%	1,005 Dec-24 4.9%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth	914 Dec-20A 8.8% 17.6%	977 Dec-21A 27.4% 29.6%	989 Dec-22F (11.0%) (17.5%)	1,004 Dec-23F 5.0% 5.0%	1,005 Dec-24I 4.9% 4.9%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin	914 Dec-20A 8.8% 17.6% 21.8%	977 Dec-21A 27.4% 29.6% 22.2%	989 Dec-22F (11.0%) (17.5%) 20.6%	1,004 Dec-23F 5.0% 5.0% 20.6%	1,005 Dec-24 4.9% 4.9% 20.6%
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$)	914 Dec-20A 8.8% 17.6% 21.8% (0.001)	977 Dec-21A 27.4% 29.6% 22.2% 0.036	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081	1,005 Dec-24 4.9% 4.9% 20.6% 0.096
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$)	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26	1,005
Total Équity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4%	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6%	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6%	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6%	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7%	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1%	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5%	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4%	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1% 69.13	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4% 57.04	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56 N/A	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1%	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74 N/A	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4% 57.04 N/A	1,005 Dec-24l 4.9% 4.9% 20.6% 0.096 0.53 15.73 27.6% 96.9% 57.21
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56 N/A N/A	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1% 69.13 N/A N/A	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74 N/A	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4% 57.04 N/A	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%)	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56 N/A N/A N/A 11.8%	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1% 69.13 N/A N/A 15.1%	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74 N/A N/A N/A 10.7%	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4% 57.04 N/A N/A 12.2%	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%) ROCE (%)	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56 N/A N/A N/A 11.8% 8.2%	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1% 69.13 N/A N/A N/A 15.1% 10.5%	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74 NVA NVA NVA 10.7% 7.7%	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4% 57.04 N/A N/A N/A 12.2% 8.2%	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%)	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56 N/A N/A N/A 11.8%	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1% 69.13 N/A N/A 15.1%	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74 N/A N/A N/A 10.7%	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4% 57.04 N/A N/A 12.2%	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%) ROCE (%)	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56 N/A N/A N/A 11.8% 8.2%	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1% 69.13 N/A N/A N/A 15.1% 10.5%	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74 NVA NVA NVA 10.7% 7.7%	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4% 57.04 N/A N/A N/A 12.2% 8.2%	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%) ROCE (%) Return On Average Assets Key Drivers	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56 NVA NVA 11.8% 8.2% 5.06% Dec-20A	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1% 69.13 N/A N/A 15.1% 10.5% 6.00% Dec-21A	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74 N/A N/A N/A N/A 10.7% 7.7% 4.29%	1,004 Dec-23F 5.0% 5.0% 20.6% 0.081 0.53 15.26 27.6% 75.4% 57.04 N/A N/A N/A 12.2% 8.2% 4.67% Dec-23F	1,005
Total Equity Key Ratios Revenue Growth Operating EBITDA Growth Operating EBITDA Margin Net Cash Per Share (S\$) BVPS (S\$) Gross Interest Cover Effective Tax Rate Net Dividend Payout Ratio Accounts Receivables Days Inventory Days Accounts Payables Days ROIC (%) ROCE (%) Return On Average Assets	914 Dec-20A 8.8% 17.6% 21.8% (0.001) 0.48 17.16 23.4% 70.7% 63.56 NVA NVA NVA 11.8% 8.2% 5.06%	977 Dec-21A 27.4% 29.6% 22.2% 0.036 0.51 19.09 27.6% 62.1% 69.13 N/A N/A N/A 15.1% 10.5% 6.00%	989 Dec-22F (11.0%) (17.5%) 20.6% 0.060 0.52 14.62 27.6% 79.5% 74.74 N/A N/A N/A 10.7% 7.7% 4.29%	1,004	1,005

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Corporate Governance Report:

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The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. CGS-CIMB Thailand does not confirm nor certify the accuracy of such survey result.

Score Range:	90 - 100	80 – 89	70 - 79	Below 70	No Survey Result
Description:	Excellent	Very Good	Good	N/A	N/A

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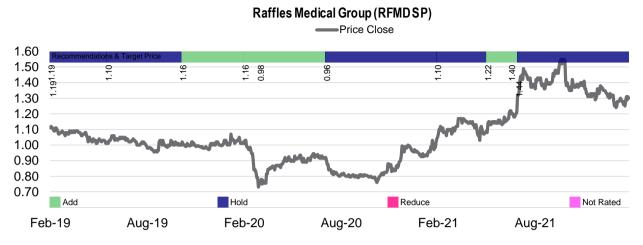
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Distribution of stock ratings and investment banking clients for quarter ended on 31 December 2021					
619 companies under coverage for quarter ended on 31 December 2021					
	Rating Distribution (%)	Investment Banking clients (%)			
Add	71.1%	1.5%			
Hold	21.8%	0.0%			
Reduce	7.1%	0.0%			



Spitzer Chart for stock being researched (2 year data)



Corporate Governance Report of Thai Listed Companies (CGR). CG Rating by the Thai Institute of Directors Association (Thai IOD) in 2021, Anti-Corruption 2021

ADVANC - Excellent, Certified, AMATA - Excellent, Certified, ANAN - Excellent, n/a, AOT - Excellent, n/a, AP - Excellent, Certified, ASP - Excellent, n/a, AOT - Excellent, n/a, n/a, AWC - Excellent, Declared, AU - Good, n/a, BAM - Very Good, Certified, BAY - Excellent, Certified, BBL - Excellent, Certified, BCH - Very Good, Certified, BCP - Excellent, Certified, BCPG - Excellent, Certified, BDMS - Excellent, n/a, BEAUTY - Good, n/a, BEM - Excellent, n/a BH -Good, n/a, BJC - Very Good, n/a, BLA - Very Good, Certified, BTS - Excellent, Certified, CBG - Very Good, n/a, CCET - n/a, n/a, CENTEL -Excellent, Certified, CHAYO - Very Good, n/a, CHG - Very Good, n/a, CK - Excellent, n/a, COM7 - Excellent, Certified, CPALL - Excellent, Certified, CPF - Excellent, Certified, CPN - Excellent, Certified, CPNREIT - n/a, n/a, CRC - Excellent, Declared, DELTA - Excellent, Certified, DDD - Excellent n/a, DIF - n/a, n/a, DOHOME - Very Good, Declared, DREIT - n/a, n/a, DTAC - Excellent, Certified, ECL - Excellent, Certified, EGCO - Excellent Certified, EPG - Excellent, Certified, ERW - Very Good, Certified, GFPT - Excellent, Certified, GCC - Excellent, Certified, GLOBAL - Excellent, n/a, HANA - Excellent, Certified, HMPRO - Excellent, Certified, HUMAN - Good, n/a, ICHI - Excellent, Certified, III - Excellent, Declared, INTUCH -Excellent, Certified, IRPC – Excellent, Certified, ITD – Very Good, n/a, IVL - Excellent, Certified, JASIF – n/a, n/a, JKN – n/a, Certified, JMT – Very Good, n/a, KBANK - Excellent, Certified, KCE - Excellent, Certified, KEX - Very Good, Declared, KKP - Excellent, Certified, KSL - Excellent, Certified, KTB - Excellent, Certified, KTC - Excellent, Certified, LH - Excellent, n/a, LPN - Excellent, Certified, M - Very Good, Certified, MAKRO - Excellent Certified, MC - Excellent, Certified, MEGA - Very Good, n/a, MINT - Excellent, Certified, MTC - Excellent, Certified, NETBAY - Very Good, n/a, NRF - Very Good, Declared, OR - Excellent, n/a, ORI - Excellent, Certified, OSP - Excellent, n/a, PLANB - Excellent, Certified, PRINC - Very Good, Certified, PR9 - Excellent, Declared, PSH - Excellent, Certified, PTT - Excellent, Certified, PTTEP - Excellent, n/a, PTTGC - Excellent, Certified, QH - Excellent, Certified, RAM - n/a, n/a, RBF - Very Good, n/a, RS - Excellent, Declared, RSP - Good, n/a, S - Excellent, n/a, SAK - Very Good, Declared, SAPPE - Very Good, Certified, SAWAD - Very Good, n/a, SCB - Excellent, Certified, SCC - Excellent, Certified, SCGP - Excellent, Declared, SECURE - n/a, n/a, SHR - Excellent, n/a, SIRI - Excellent, Certified, SPA - Very Good, n/a, SPALI - Excellent, Certified, SPRC - Excellent, Certified. SSP - Good. Certified. STEC - Excellent n/a. SVI - Excellent. Certified. SYNEX - Very Good. Certified. TCAP - Excellent. Certified. THANI - Excellent, Certified, TIDLOR - n/a, Certified TISCO - Excellent, Certified, TKN - Very Good, n/a, TOP - Excellent, Certified, TRUE - Excellent Certified. TTB - Excellent Certified. TU - Excellent Certified. TVO - Excellent Certified. VGI - Excellent Certified. WHA - Excellent Certified. WHART - n/a, n/a, WICE - Excellent, Certified, WORK - Good, n/a.

- CG Score 2021 from Thai Institute of Directors Association (IOD)

- Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of August 5, 2021) are categorised into: companies that have declared their intention to join CAC, and companies certified by CAC.

Recommendation F	ramework			
Stock Ratings	Definition:			
Add	The stock's total return is expected to exceed 10% over the next 12 months.			
Hold	The stock's total return is expected to be between 0% and positive 10% over the next 12 months.			
Reduce	The stock's total return is expected to fall below 0% or more over the next 12 months.			
	rn of a stock is defined as the sum of the: (i) percentage difference between the target price and the current price and (ii) the forward net ock. Stock price targets have an investment horizon of 12 months.			
Sector Ratings	Definition:			
Ov erw eight	An Overweight rating means stocks in the sector have, on a market cap-weighted basis, a positive absolute recommendation.			
Neutral	A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.			
Underw eight	An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.			
Country Ratings	Definition:			
Ov erw eight	An Overweight rating means investors should be positioned with an above-market weight in this country relative to benchmark.			
Neutral	A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.			
Underw eight	An Underweight rating means investors should be positioned with a below-market weight in this country relative to benchmark.			

