



Singapore

HOLD (no change)

Consensus ratings*: Buy 5 Hold 2 Sell 1 Current price: S\$4.18 Target price: S\$4.34 Previoustarget: S\$4.32 Up/downside: 3.8% CGS-CIMB / Consensus: -4.5% SATS.SI Bloomberg: SATS SP Market cap: US\$3,488m S\$4,690m Average daily turnover: US\$5.57m S\$7.54m Current shares o/s: 1,120m Free float: 56.0%

Key changes in this note

*Source: Bloomberg

- Increased FY22F EPS by 15%.
- ➤ Lowered FY23F EPS by 1%.
- Increased FY24F EPS by 4%.



		Source: E	Bloomberg
Price performance	1M	ЗМ	12M
Absolute (%)	4.8	2	-3
Relative (%)	1.8	-3.1	-20.4

Major shareholders	% held
TemasekHoldings	43.2

SATS Ltd

Cost pressures while awaiting travel return

- 3QFY22 net profit of S\$5.1m was in line with our estimate but below consensus due to an exceptional c.S\$10m in bad debt provision.
- Staff cost pressures mitigated by recovery in associates' contribution but cost impact likely to creep up in the near term before recovery in sales.
- Reiterate Hold with revised DCF-based TP of S\$4.34 as we await better earnings clarity when government support ceases and travel normalises.

Operational improvement weighed down by costs

Revenue for 3QFY22 was in line at 99.8% of our estimate but an increase in operating expenses as a result of higher staff costs as well as other operating expenses, which included a one-off bad debt provision of c.S\$10m during the quarter attributed to a single account, pushed SATS back into EBIT losses territory. Without the one-off provision, SATS maintained a stable qoq operating profit breakeven level. However, the unexpected improvement in gateway associates' contribution of S\$15.1m in 3QFY22 (+S\$8.6m yoy/+S\$10m qoq) allowed SATS to achieve PATMI of S\$5.1m, the fourth consecutive quarter of profitability.

Tapering government grants extenuate staff cost pressures

Staff costs in 3QFY22 continued to track higher against our estimate (+8% vs. estimate) as staff count crossed 12k from 11k the previous quarter in accordance with higher volume of activities and heightened safety measures within the airports. Management is expecting hiring to continue as it ramps up operational capabilities in anticipation of the return of aviation business by the end of CY23. Furthermore, with wage inflation and a tapering of government grants by 1QFY23, we could see short-term cost pressures from wages.

Associates' contribution well on recovery

Associates' contribution for 3QFY22 saw strong business momentum, contributing S\$12.1m (+S\$8.6m yoy/+S\$10m qoq), thanks to improvement in gateway associates' businesses in Indonesia and India. Given that the gateway business has benefitted from the maturing of e-commerce globally during the pandemic, we think that share of gateway associates' business could continue to deliver stable and sustained contribution. We have thus pencilled in greater contribution from associates in FY23.

Reiterate Hold; awaiting net profit turnaround

This report marks a change in covering analyst. We reiterate our Hold call with a revised DCF-based TP of S\$4.34, adjusting FY22F/23F/24F EPS by +15%/-1%/+4% on account of higher associates' contribution in FY22F and cost pressures from ramping up operations in FY23F in anticipation of travel fully normalising in FY24F. We expect travel to come back in a bigger way only by 4QCY22 (i.e. 3QFY23), allowing SATS to achieve net profit without government grants, which should also mark the resumption of dividends. Upside risks include news of swifter resumption of unrestricted travel while downside risks include persistence of rising cost conditions.

Financial Summary	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Revenue (S\$m)	1,941	970	1,204	1,697	2,178
Operating EBITDA (S\$m)	343.8	120.3	108.2	261.4	390.7
Net Profit (S\$m)	168.4	(78.9)	22.3	118.8	234.7
Core EPS (S\$)	0.17	(0.01)	0.02	0.11	0.21
Core EPS Growth	(26%)	(104%)		433%	98%
FD Core P/E (x)	25.7	NA	215.5	40.5	20.5
DPS (S\$)	0.06	0.00	0.00	0.12	0.16
Dividend Yield	1.45%	0.00%	0.00%	2.87%	3.83%
EV/EBITDA (x)	14.22	40.12	45.10	18.71	12.38
P/FCFE (x)	11.09	12.91	NA	NA	31.68
Net Gearing	4.17%	(0.38%)	3.09%	3.32%	(0.44%)
P/BV (x)	2.86	3.03	2.98	3.01	2.91
ROE	11.3%	(0.5%)	1.4%	7.6%	14.8%
% Change In Core EPS Estimates			15.1%	(1.2%)	3.7%
CGS-CIMB/Consensus EPS (x)			0.62	0.91	0.96

SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS

Analyst(s)



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Cost pressures while awaiting travel return

S\$m	1QFY21	2QFY21	3QFY21	4QFY21	1QFY22	2QFY22	3QFY22	qoq %	yoy% Comments for 3Q FY22
Revenue by segment									
Gateway Services	71.6	87.8	105.1	125.2	127.0	130.3	140.3	8%	33% Sequential improvement does not reflect improvement in operating metrics due to lower
Food solutions	135.9	139.6	143.5	154.7	147.3	163.0	166.5	2%	passenger-loads despite greater volumes within aviation sector.
Others	1.9	3.7	2.4	-1.4	1.3	0.6	1.0	67%	-58%
Total	209.4	231.1	251.0	278.5	275.6	293.9	307.8	5%	23%
				.=			.=		
Gateway Services	34.2%	38.0%	41.9%	45.0%	46.1%	44.3%	45.6%		
Food solutions	64.9%	60.4%	57.2%	55.5%	53.4%	55.5%	54.1%		
Others	0.9%	1.6%	1.0%	-0.5%	0.5%	0.2%	0.3%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100%	100%		
Revenue by geographical	area								
Singapore	185.9	197.3	217.6	249.7	238.4	250.6	262.5	5%	21%
Japan	12.8	16.4	17.9	11.7	15.7	21.4	19.3	-10%	8%
Asean	1.3	9.2	2.8	2.1	2.3	12.9	8.4	-35%	200%
Others	9.4	8.2	12.7	15.0	19.2	9.1	17.6	93%	39%
Total	209.4	231.1	251.0	278.5	275.6	294.0	307.8	7%	23%
Singapore	88.8%	85.4%	86.7%	89.7%	86.5%	85.2%	85.3%		
Japan	6.1%	7.1%	7.1%	4.2%	5.7%	7.3%	6.3%		
Asean	0.6%	4.0%	1.1%	0.8%	0.8%	4.4%	2.7%		
Others	4.5%	3.5%	5.1%	5.4%	7.0%	3.1%	5.7%		
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100%	100%		
Revenue by industry									
Aviation (Travel)*	103.4	126.8	123.8	154.6	146.7	155.4	173.5	12%	40%
Non-aviation (Non-Travel)	104.1	100.6	124.8	125.3	127.6	137.9	133.3	-3%	7%
Others	1.9	3.7	2.4	-1.4	1.3	0.6	1.0	67%	-58%
Total	209.4	231.1	251.0	278.5	275.6	293.9	307.8	5%	23%
Aviation (Travel)*	49.4%	54.9%	49.3%	55.5%	53.2%	52.9%	56.4%		
Non-aviation (Non-Travel)	49.7%	43.5%	49.7%	45.0%	46.3%	46.9%	43.3%		
Others	0.9%	1.6%	1.0%	-0.5%	0.5%	0.2%	0.3%		
Total	100%	100%	100%	100%	100%	100.0%	100.0%		

Figure 2: Earnings revision										
			New			Old			%	
S\$'m	FY21A	FY22F	FY23F	FY24F	FY22F	FY23F	FY24F	FY22F	FY23F	FY24F
Revenue	970	1,204	1,697	2,178	1,200	1,674	2,146	0%	1%	1%
Staff cost	(382)	(539)	(749)	(936)	(516)	(729)	(923)	4%	3%	1%
Raw materials	(270)	(327)	(384)	(479)	(327)	(379)	(472)	0%	1%	1%
Operating EBIT	(10)	(11)	143	270	22	144	259	-149%	-1%	4%
Net profit	(79)	22	119	235	19	120	226	15%	-1%	4%
Core EPS (Scts)	(0.01)	0.02	0.11	0.21	0.02	0.11	0.20	15%	-1%	4%
			SOU	RCES: CO	S-CIMB RE	SEARCH	ESTIMAT	ES, COM	IPANY RE	EPORTS



ESG in a nutshell

DBL-Clickto DEL Table



Refinitiv ESG Scores













SATS was rated a B+ in its ESG combined score by Refinitivin FY2020 — environmental: B (weightage 29.11%); social: B+ (weightage 42.72%); and governance: B+ (weightage 28.17%). We think SATS's continued commitment to sustainability, especially in developing smart infrastructure, reduction of food and packaging waste, as well as nurturing skills for the future, has streamlined the group's ESG efforts to form closer collaborations with its customers, business partners and the community. As a result, SATS improved its combined ESG score from a B in FY2019 to a B+ in FY2020. Moving forward, SATS will continue to work at the industry level to enable greater use of renewable energy, electric vehicles, sustainable packaging, alternative proteins and skill upgrading.

Keep your eye on

We think SATS's improvement in its ESG combined score was predominantly driven by its heavy emphasis on its environmental pillar. In FY2020, SATS partnered with Sembcorp Industries to expand its rooftop solar panels to cover a total of 51,100 sq m. It is the first in Singapore to install solar thermal hybrid panels that convert solar energy into electricity and heat water concurrently. SATS expects the expansion of solar installations to yield 6k MW/h in renewable energy p.a. It has also seen a 39% reduction in carbon footprint for FY20-21 (vs. FY18-19). In addition, the company plans to electrify all of its ground-handling fleet over the next 9 years to achieve 100% electrification.

SATS stepped up environmental innovation in 1QFY22 with the implementation of an AI-enabled food waste tracking system, as well as the deployment of an on-site biodigester that converts waste to energy

Implications

The group's environmental efforts are reflected in a leap in its emissions score, from a C in FY2019 to a B in FY2020. We believe its environmental initiatives will benefit its operations moving forward. Fundamentally, energy savings efforts could lead to margin expansion over time.

ESG highlights

According to Refinitiv, SATS is ahead of its peers in the E, S and G pillars. In particular, SATS takes the lead in the social aspect through employee training, where 11,000 employees in its aviation transport training programme clocked 3.8m learning hours across the group. In 1QFY22, SATS further strengthened its social standing, with 24% female representation among VPs and above.

In addition, a total of 5,688 staff volunteer hours were devoted across 133,732 beneficiaries.

Implications

The group's workforce score recorded an increase from a B+ in FY2019 to an A- in FY2020, making it one of the top three highest scoring categories within the company's Social pillar that year. We believe the group stands to gain from its employee training efforts through improved workforce productivity and satisfaction.

Trends

SATS improved its governance pillar score from a B in FY2019 to a B+ in FY2020. This was led by an increase in its shareholders score, from a C- in FY2019 to a B in FY2020, a direct result of its shareholder rights, equal voting rights, and shareholder engagement policies. According to Refinitiv, SATS also improved its stance on shareholders' vote on executive pay.

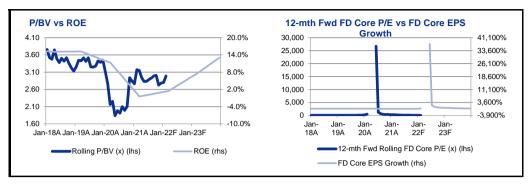
Implications

We believe SATS's ramp-up in its shareholder aspect under the governance pillar will instil greater shareholder confidence and satisfaction in the group.

SOURCES: CGS-CIMB RESEARCH, REFINITI



BY THE NUMBERS



(S\$m)	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Total Net Revenues	1,941	970	1,204	1,697	2,178
Gross Profit	716	318	338	564	762
Operating EBITDA	344	120	108	261	391
Depreciation And Amortisation	(118)	(130)	(119)	(119)	(121)
Operating EBIT	226	(10)	(11)	143	270
Financial Income/(Expense)	(4)	(16)	(12)	(12)	(12)
Pretax Income/(Loss) from Assoc.	12	(48)	21	20	40
Non-Operating Income/(Expense)	0	0	0	0	0
Profit Before Tax (pre-EI)	234	(74)	(2)	151	298
Exceptional Items	(20)	(72)	0	0	0
Pre-tax Profit	214	(146)	(2)	151	298
Taxation	(38)	36	18	(26)	(51)
Exceptional Income - post-tax					
Profit After Tax	176	(109)	16	125	247
Minority Interests	(7)	30	6	(6)	(12)
Preferred Dividends	0	0	0	0	0
FX Gain/(Loss) - post tax					
Other Adjustments - post-tax					
Net Profit	168	(79)	22	119	235
Recurring Net Profit	185	(7)	22	119	235
Fully Diluted Recurring Net Profit	185	(7)	22	119	235

Cash Flow					
(S\$m)	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
EBITDA	343.8	120.3	108.2	261.4	390.7
Cash Flow from Invt. & Assoc.	(11.8)	48.0	(21.0)	(20.0)	(40.0)
Change In Working Capital	(48.9)	6.7	(93.5)	(13.1)	(4.6)
(Incr)/Decr in Total Provisions					
Other Non-Cash (Income)/Expense					
Other Operating Cashflow	21.6	(15.6)	21.0	20.0	40.0
Net Interest (Paid)/Received	7.7	20.5	(11.7)	(12.0)	(12.0)
Tax Paid	(52.9)	(21.2)	17.7	(25.6)	(50.6)
Cashflow From Operations	259.5	158.7	20.7	210.6	323.6
Capex	(75.7)	(61.5)	(80.0)	(80.0)	(80.0)
Disposals Of FAs/subsidiaries	0.0	1.6	0.0	0.0	0.0
Acq. Of Subsidiaries/investments	(72.4)	0.0	(80.0)	(91.4)	(91.6)
Other Investing Cashflow	32.9	26.8	0.0	0.0	0.0
Cash Flow From Investing	(115.2)	(33.1)	(160.0)	(171.4)	(171.6)
Debt Raised/(repaid)	284.2	244.5	(150.0)	(84.8)	(0.2)
Proceeds From Issue Of Shares	0.0	(1.6)	0.0	0.0	0.0
Shares Repurchased					
Dividends Paid	(218.2)	(3.4)	0.0	(134.4)	(179.2)
Preferred Dividends					
Other Financing Cashflow	0.4	0.0	0.0	0.0	0.2
Cash Flow From Financing	66.4	239.5	(150.0)	(219.2)	(179.2)
Total Cash Generated	210.7	365.1	(289.3)	(179.9)	(27.2)
Free Cashflow To Equity	428.5	370.1	(289.3)	(45.6)	151.7
Free Cashflow To Firm	144.3	125.6	(127.6)	51.2	163.9

SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS



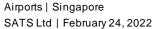
BY THE NUMBERS... cont'd

Balance Sheet					
(S\$m)	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Total Cash And Equivalents	549	880	670	582	646
Total Debtors	386	292	301	339	370
Inventories	67	130	157	170	196
Total Other Current Assets	26	21	21	21	21
Total Current Assets	1,028	1,323	1,149	1,112	1,234
Fixed Assets	808	707	668	630	589
Total Investments	0	0	0	0	0
Intangible Assets	427	411	411	411	411
Total Other Non-Current Assets	746	651	672	692	732
Total Non-current Assets	1,982	1,769	1,751	1,732	1,731
Short-term Debt	132	159	159	159	159
Current Portion of Long-Term Debt					
Total Creditors	373	359	301	339	392
Other Current Liabilities	57	47	47	47	47
Total Current Liabilities	561	565	508	546	599
Total Long-term Debt	493	714	564	479	479
Hybrid Debt - Debt Component					
Total Other Non-Current Liabilities	151	114	114	114	114
Total Non-current Liabilities	644	828	678	593	593
Total Provisions	0	0	0	0	0
Total Liabilities	1,205	1,393	1,186	1,139	1,192
Shareholders' Equity	1,617	1,546	1,569	1,553	1,609
Minority Interests	188	153	146	153	165
Total Equity	1,805	1,699	1,715	1,706	1,774

Key Ratios					
	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Revenue Growth	6.2%	(50.0%)	24.1%	40.9%	28.4%
Operating EBITDA Growth	4%	(65%)	(10%)	142%	49%
Operating EBITDA Margin	17.7%	12.4%	9.0%	15.4%	17.9%
Net Cash Per Share (S\$)	(0.068)	0.006	(0.047)	(0.051)	0.007
BVPS (S\$)	1.46	1.38	1.40	1.39	1.44
Gross Interest Cover	29.76	(0.49)	(0.92)	11.89	22.47
Effective Tax Rate	17.9%	0.0%	0.0%	17.0%	17.0%
Net Dividend Payout Ratio	35%	NA	NA	113%	76%
Accounts Receivables Days	64.8	127.5	89.8	68.9	59.6
Inventory Days	13.69	55.25	60.38	52.57	47.27
Accounts Payables Days	103.8	204.6	139.0	103.2	94.5
ROIC (%)	11.2%	(0.4%)	(0.5%)	6.3%	11.9%
ROCE (%)	10.6%	(0.2%)	(0.4%)	6.0%	11.3%
Return On Average Assets	7.35%	(0.81%)	0.86%	4.70%	8.85%

Key Drivers					
	Mar-20A	Mar-21A	Mar-22F	Mar-23F	Mar-24F
Revenue growth (%)	-8.4%	-111.2%	-417.7%	86.9%	8.3%
Operating margin (%)	11.7%	-2.6%	6.7%	8.9%	8.8%

SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS





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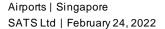
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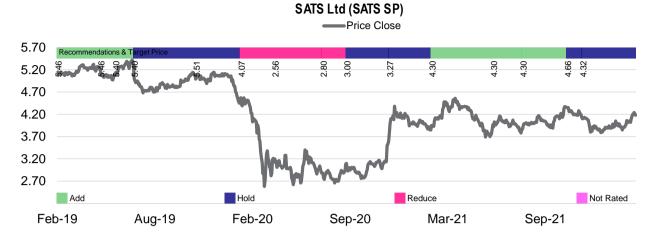
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	Rating Distribution (%)	Investment Banking clients (%)
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Spitzer Chart for stock being researched (2 year data)



Corporate Governance Report of Thai Listed Companies (CGR). CG Rating by the Thai Institute of Directors Association (Thai IOD) in 2021, Anti-Corruption 2021

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Neutral	A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.	
Underw eight	An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.	
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