



Singapore

ADD (no change)

Consensus ratings*:	Buy 2	Hold 0	Sell 0
Current price:		;	S\$0.745
Target price:	•		S\$1.09
Previous target:			S\$1.09
Up/downside:			46.3%
CGS-CIMB / Consens	sus:		-0.5%
Reuters:		ſ	DELF.SI
Bloomberg:		DI	ELFI SP
Market cap:		US	328.2m
		S	\$455.3m
Average daily turnove	r:	US	\$\$0.26m
		S	\$\$0.35m
Current shares o/s:			611.2m
Free float:			43.2%
*Source: Bloomberg			

Key changes in this note

No changes.



		Source: E	Bloomberg
Price performance	1M	ЗМ	12M
Absolute (%)	-8.6	-0.7	-8.6
Relative (%)	-6.2	5.2	-11.2

Major shareholders	% held
Berlian Enterprises Ltd	52.0
First Pacific Advisors LP	8.1
Aberdeen Standard Investments	4.9

Delfi Ltd

Picking up where it left off

- 1Q22 revenue of S\$133.0m is comparable to quarterly high of S\$136.6m in 1Q20, suggesting business momentum has returned to pre-Covid levels.
- We think Delfi could bring forward its expansion plans to FY22F if sales momentum is sustained for the next 1-2 quarters.
- Delfi generated free cash flow of US\$24.9m in 1Q22, bringing net cash position to US\$99.9m that is supportive of c.5% dividend yields. Reiterate Add.

A seasonally strong quarter

1Q22 revenue of US\$133.0m (+11.4% yoy; +23.6% gog) came in at 30.6%/30.5% of our/consensus' FY22F revenue forecasts, indicating a return to pre-Covid levels of sales (1Q20: US\$136.6m). The strong sales momentum can be partially attributed to higher seasonality due to the gift-giving season for Valentine's day during the quarter as well as preemptive sales ahead of the earlier-than-usual Lebaran this year. Regional markets recorded an all-time quarterly high revenue of US\$40.2m since 1Q20 that likely benefitted from the rollout of Van Houten as a regional brand over 2H21. EBITDA grew 12.8% yoy to US\$20.5m, forming 36.7% of our FY22F forecast and demonstrating better operating leverage with margins improving 0.3% pt in 1Q22. Nevertheless, EBITDA margin narrowed by 8.0% pts gog due to higher opex as a result of seasonal trade promotions.

Cautiously optimistic while navigating out of the pandemic

In its business update, Delfi cited ongoing uncertainties and challenges arising from political uncertainties, currency volatility and supply chain bottlenecks that have led to persistent raw material inflation. Although GP margins were stable yoy at 29.4% from 29.2% in 1Q21, we note that there was a 3.3% pts decline gog, which could suggest a changing sales mix between its value/premium products and creeping raw material prices. Average inventory days of 60 seems low even after considering seasonality factors (Fig 2), which might suggest higher inventory replenishment costs moving forward. A Straits Times article dated 16 May 2022 also suggested that rising inflation has affected purchasing power of Indonesians which could dampen demand recovery despite more resilience within the premium segment. Our FY22F earnings forecast reflects margin normalisation on higher opex as we think Delfi could step up advertising and promotional spending.

Reiterate Add; strong financial position and attractive valuation

Our TP of S\$1.09 is based on 18x of FY23F P/E, which is 0.5 s.d. below its 5-year historical mean and similar to competitor Mayora (Hold, TP: Rp1,800). We find the valuation attractive at 12x FY22F P/E, 1 s.d. below its 5-year historical mean. Delfi's net cash position of US\$99.9m also remains supportive of 60% payout ratio, which would translate into a respectable c.5% yield moving forward. Re-rating catalyst: successful sales campaign across regional markets supporting own brands' growth. Downside risks: margin pressures from lagged cost pass-through, rising inflation dampening demand growth across operating countries and a weakening Indonesia rupiah against the US dollar.

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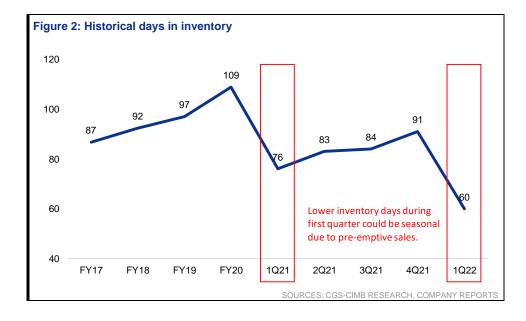
Financial Summary	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
Revenue (US\$m)	385.1	405.1	434.9	455.1	476.2
Operating EBITDA (US\$m)	43.88	57.34	57.18	59.77	62.11
Net Profit (US\$m)	17.48	29.28	26.07	27.61	28.89
Core EPS (US\$)	0.029	0.043	0.043	0.045	0.047
Core EPS Growth	(37.9%)	48.6%	0.4%	5.9%	4.6%
FD Core P/E (x)	18.78	12.64	12.59	11.89	11.36
DPS (US\$)	0.024	0.028	0.024	0.024	0.024
Dividend Yield	4.38%	5.27%	4.38%	4.38%	4.38%
EV/EBITDA (x)	7.05	4.35	4.49	4.09	3.73
P/FCFE (x)	12.15	7.25	35.87	10.97	3.66
Net Gearing	(7.4%)	(31.8%)	(27.2%)	(30.6%)	(33.7%)
P/BV (x)	1.45	1.37	1.31	1.24	1.18
ROE	7.7%	11.2%	10.6%	10.7%	10.6%
CGS-CIMB/Consensus EPS (x)			0.82	0.79	1.01

SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS



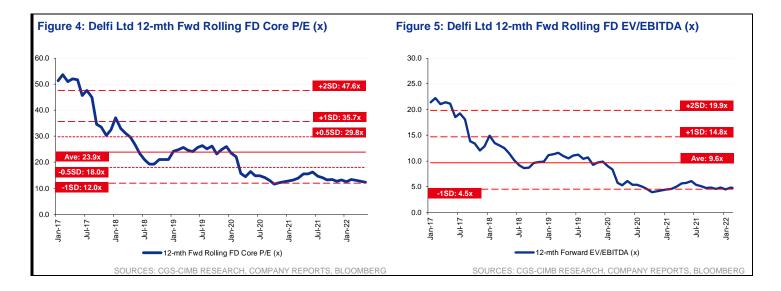
Picking up where it left off

Figure 1: Results comp	Figure 1: Results comparison									
FYE Dec (US\$m)	1Q22	1Q21	yoy % change	4Q21	qoq% change		Remarks			
Revenue	133.0	119.4	11.4%	107.6	23.6%	434.9	Ahead at 30.6%/30.5% of our/consensus' estimates, likely driven by seasonality (Valentine's and pre-emptive sales from earlier-than-usual Lebaran).			
- Indonesia	92.8	84.8	9.4%	73.1	27.0%	294.7				
- Regional markets	40.2	34.6	16.2%	34.6	16.3%	140.1	Growth likely demonstrates positive reception from 'Better for You' campaign in regional markets alongside relaunching of Van Houten brand.			
Gross profit	39.1	34.9	12.2%	35.2	11.1%	131.4				
Gross profit margin (%)	29.4%	29.2%	0.2% pts	32.7%	-3.3% pts	30.2%	Margins stable, which could be a result of sales mix as well as rising raw material prices. Nevertheless, commercial strategies in place should allow Delfi to defend margins.			
EBITDA	20.5	18.0	13.9%	25.2	-18.8%	55.9	Beat our expectations at 36.7% of our estimates.			
EBITDA margin (%)	15.4%	15.1%	0.3% pts	23.4%	-8.0% pts	12.8%	EBITDA margins were lower qoq due to higher spending on seasonal trade promotions. Healthy margins continue to benefit from operating leverage but could normalise if advertising and promotional activities resume.			
			1			I	SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS			



	Bloomberg		Price	Target Price	Market Cap	EV/EB	TDA (x)	3-year EPS		P/E (x)	Recurr	ing ROE	Divide	nd Yield
Company	Ticker	Recom.	(Icl curr)	(Icl curr)	(US\$ m)	CY22F	CY23F	CAGR (%)	CY22F	CY23F	CY22F	CY23F	CY22F	CY23F
Delfi Ltd	DELFI SP	Add	0.745	1.09	328	4.5	4.1	3.6%	12.6	11.9	10.6%	10.7%	4.4%	4.4%
Mayora Indah	MYOR IJ	Hold	1,640	1,800	2,496	12.3	9.4	27.7%	26.5	18.8	12.0%	15.3%	1.3%	1.5%
Indofood CBP	ICBP IJ	Add	8,100	11,000	6,431	9.3	7.9	15.6%	12.4	10.7	21.2%	21.6%	3.4%	4.0%
Nestle (Malaysia)	NESZ MK	Hold	134.4	135.0	7,168	28.0	26.0	11.1%	53.2	43.1	101.2%	123.5%	1.9%	2.3%
Universal Robina Corporation	URC PM	Add	106.5	144.2	4,444	134.7	119.6	-2.3%	23.4	19.9	9.1%	10.3%	3.1%	3.1%
Simple average						46.1	40.8	13.0%	28.9	23.1	35.9%	42.7%	2.4%	2.7%









Refinitiv ESG Scores

C A+ C







ESG in a nutshell

Delfi scored a C for its combined ESG score as rated by Refinitiv for FY20, with a C for Social (c. 45% weightage of its combined ESG score), C+ for Governance (c. 26% weightage), and D+ for Environmental (c. 29% weightage). However, we think Delfi's actual ESG combined score could be higher as some components in the Environmental and Governance pillars may not have been accurately reflected. Delfi's ESG scores remained relatively stable from 2018 to 2020, according to Refinitiv. In FY21, Delfi began new initiatives to explore more sustainable sources of energy to reduce its carbon footprint and combat climate change.

Keep your eye on

In 2015, Barry Callebaut notified Delfi of various claims from the Brazil tax authorities against its former subsidiary Delfi Cacau Brazil Ltd (DCBR) sold to Barry Callebaut as part of the sale of its cocoa ingredients business in 2013. As of FY20, Delfi's total exposure in respect to tax and labour claims in Brazil was c.S\$17.7m, as stated in Delfi's 1H21 results update. Delfi believes that there are grounds to resist these claims and has since requested Barry Callebaut to defend against the claims.

Implications

We believe that a c.US\$17.7m claims payout will significantly impact Delfi's financials. Since details of the claims are still not finalised since 2015, we did not factor these claims into our valuations.

ESG highlights

According to Refinitiv, Delfi's ESG performance is comparable to peers with relatively strong E, S, and G scores. However, we think Delfi's combined ESG score could be higher, especially with a stronger Environmental pillar score. For example, in FY21, Delfi achieved a 2.49% decrease in total energy consumption, as well as a 21% decrease in water consumption intensity compared to FY20. Moreover, 100% of its water is recycled or reused, which reduced total wastewater discharged.

Implications

We think that Delfi takes measured steps in its ESG approach, which can potentially benefit its financials in the form of reduced costs. We have not yet factored these into our valuations.

Trends

Delfi's Governance score improved to C+ in 2020 from C in 2019. According to Delfi's FY21 sustainability report, 86% of its existing suppliers and 37% of its new supplier have undergone its Supplier Self-Assessment Programme, which allows Delfi to evaluate its suppliers on compliance and management of social and environmental aspects of their business.

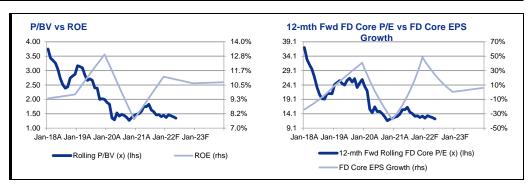
Implications

Delfi did not have any reported incidents of breach of corporate governance in FY21. We have not factored these into our valuations.

SOURCES: CGS-CIMB RESEARCH, REFINITIVE



BY THE NUMBERS



(US\$m)	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
Total Net Revenues	385.1	405.1	434.9	455.1	476.2
Gross Profit	110.1	119.7	131.4	137.5	143.9
Operating EBITDA	43.9	57.3	57.2	59.8	62.1
Depreciation And Amortisation	(13.8)	(13.6)	(13.6)	(13.6)	(13.8)
Operating EBIT	30.1	43.8	43.6	46.2	48.3
Financial Income/(Expense)	(4.4)	(2.2)	(2.4)	(2.5)	(2.6)
Pretax Income/(Loss) from Assoc.	(0.4)	(0.2)	0.0	0.0	0.0
Non-Operating Income/(Expense)	2.3	2.7	0.0	0.0	0.0
Profit Before Tax (pre-EI)	27.6	44.1	41.2	43.7	45.7
Exceptional Items	0.0	0.0	0.0	0.0	0.0
Pre-tax Profit	27.6	44.1	41.2	43.7	45.7
Taxation	(10.2)	(14.8)	(15.2)	(16.1)	(16.8)
Exceptional Income - post-tax					
Profit After Tax	17.5	29.3	26.1	27.6	28.9
Minority Interests					
Preferred Dividends					
FX Gain/(Loss) - post tax					
Other Adjustments - post-tax					
Net Profit	17.5	29.3	26.1	27.6	28.9
Recurring Net Profit	17.5	26.0	26.1	27.6	28.9
Fully Diluted Recurring Net Profit	17.5	26.0	26.1	27.6	28.9

Cash Flow					
(US\$m)	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
EBITDA	43.88	57.34	57.18	59.77	62.11
Cash Flow from Invt. & Assoc.	0.39	0.19	0.00	0.00	0.00
Change In Working Capital	12.96	29.69	(24.72)	(5.42)	(5.68)
(Incr)/Decr in Total Provisions					
Other Non-Cash (Income)/Expense					
Other Operating Cashflow	3.08	8.78	0.22	0.60	59.49
Net Interest (Paid)/Received	(2.47)	(0.48)	0.00	0.00	0.00
Tax Paid	(15.44)	(10.73)	(15.17)	(16.07)	(16.81)
Cashflow From Operations	42.41	84.79	17.51	38.88	99.11
Capex	(4.48)	(3.18)	(7.57)	(8.01)	(8.39)
Disposals Of FAs/subsidiaries	0.00	0.00	0.00	0.00	0.00
Acq. Of Subsidiaries/investments	(0.36)	2.94	(0.79)	(0.95)	(1.12)
Other Investing Cashflow					
Cash Flow From Investing	(4.84)	(0.24)	(8.36)	(8.96)	(9.51)
Debt Raised/(repaid)	(10.55)	(39.26)	0.00	0.00	0.00
Proceeds From Issue Of Shares					
Shares Repurchased					
Dividends Paid	(14.51)	(14.29)	(14.36)	(14.36)	(14.36)
Preferred Dividends					
Other Financing Cashflow	0.00	0.00	0.00	0.00	0.00
Cash Flow From Financing	(25.06)	(53.55)	(14.36)	(14.36)	(14.36)
Total Cash Generated	12.51	31.00	(5.21)	15.55	75.23
Free Cashflow To Equity	27.02	45.29	9.15	29.91	89.59
Free Cashflow To Firm	40.72	85.61	9.15	29.91	89.59

SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS



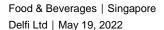
BY THE NUMBERS... cont'd

Balance Sheet					
(US\$m)	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
Total Cash And Equivalents	65.5	86.2	78.4	90.9	104.0
Total Debtors	81.8	69.0	80.1	83.8	87.7
Inventories	76.8	64.8	72.2	75.6	79.1
Total Other Current Assets	20.7	18.5	18.9	19.2	19.5
Total Current Assets	244.9	238.6	249.6	269.5	290.3
Fixed Assets	107.2	96.0	91.5	87.2	83.2
Total Investments	2.4	2.9	2.9	2.9	2.9
Intangible Assets	20.9	19.5	18.9	18.5	18.3
Total Other Non-Current Assets	7.1	6.8	6.9	6.9	7.0
Total Non-current Assets	137.6	125.3	120.1	115.5	111.3
Short-term Debt	48.7	10.1	10.1	10.1	10.1
Current Portion of Long-Term Debt					
Total Creditors	90.0	98.1	93.1	95.1	97.2
Other Current Liabilities	1.0	2.9	2.9	2.9	2.9
Total Current Liabilities	139.7	111.0	106.1	108.1	110.2
Total Long-term Debt	0.0	0.0	0.0	0.0	0.0
Hybrid Debt - Debt Component					
Total Other Non-Current Liabilities	0.5	0.9	0.0	0.0	0.0
Total Non-current Liabilities	0.5	0.9	0.0	0.0	0.0
Total Provisions	16.5	12.7	12.7	12.7	12.7
Total Liabilities	156.7	124.6	118.7	120.7	122.8
Shareholders' Equity	225.6	239.3	251.0	264.3	278.8
Minority Interests	0.1	0.0	0.0	0.0	0.0
Total Equity	225.7	239.3	251.0	264.3	278.8

Key Ratios					
	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
Revenue Growth	(12.6%)	5.2%	7.3%	4.6%	4.6%
Operating EBITDA Growth	(26.8%)	30.7%	(0.3%)	4.5%	3.9%
Operating EBITDA Margin	11.4%	14.2%	13.1%	13.1%	13.0%
Net Cash Per Share (US\$)	0.03	0.12	0.11	0.13	0.15
BVPS (US\$)	0.37	0.39	0.41	0.43	0.46
Gross Interest Cover	9.55	41.39	41.27	41.60	41.46
Effective Tax Rate	36.8%	33.6%	36.8%	36.8%	36.8%
Net Dividend Payout Ratio	83.0%	59.1%	55.1%	52.0%	49.7%
Accounts Receivables Days	81.48	67.86	62.53	65.69	65.87
Inventory Days	109.3	90.6	82.4	84.9	85.2
Accounts Payables Days	44.62	43.42	44.16	41.65	41.76
ROIC (%)	12.5%	19.6%	25.1%	24.0%	25.0%
ROCE (%)	10.7%	16.6%	17.0%	17.1%	17.0%
Return On Average Assets	5.56%	8.42%	7.76%	7.98%	8.01%

Key Drivers					
	Dec-20A	Dec-21A	Dec-22F	Dec-23F	Dec-24F
Own brands- Indonesia revenue growth (%)	-19.4%	4.2%	10.0%	5.0%	5.0%
Agency brand- Indonesia revenue growth (%)	-12.6%	10.0%	5.0%	5.0%	5.0%

SOURCES: CGS-CIMB RESEARCH, COMPANY REPORTS





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Food & Beverages | Singapore Delfi Ltd | May 19, 2022

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India	CGS-CIMB Securities (India) Private Limited	Securities and Exchange Board of India (SEBI)
Indonesia	PT CGS-CIMB Sekuritas Indonesia	Financial Services Authority of Indonesia
Malaysia	CGS-CIMB Securities Sdn. Bhd.	Securities Commission Malaysia
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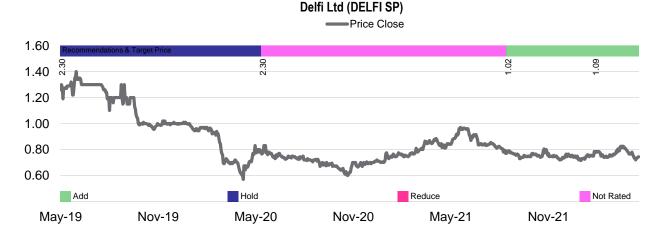
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632 companies under coverage for quarter ended on 31 March 2022				
	Rating Distribution (%)	Investment Banking clients (%)		
Add	70.3%	0.8%		
Hold	22.0%	0.0%		
Reduce	7.8%	0.2%		



Spitzer Chart for stock being researched (2 year data)



Corporate Governance Report of Thai Listed Companies (CGR). CG Rating by the Thai Institute of Directors Association (Thai IOD) in 2021, Anti-Corruption 2021

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Neutral	A Neutral rating means stocks in the sector have, on a market cap-weighted basis, a neutral absolute recommendation.			
Underweight	An Underweight rating means stocks in the sector have, on a market cap-weighted basis, a negative absolute recommendation.			
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Neutral	A Neutral rating means investors should be positioned with a neutral weight in this country relative to benchmark.			
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