Singapore Company Update

Raffles Medical

Bloomberg: RFMD SP | Reuters: RAFG.SI

DBS Group Research . Equity

Refer to important disclosures at the end of this report

7 Nov 2023

HOLD

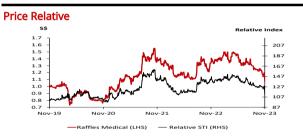
Last Traded Price (6 Nov 2023): S\$1.07 (STI: 3,180.53) Price Target 12-mth: S\$1.00 (7% downside) (Prev S\$1.48)

Analyst

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What's New

- 9M23 PAT fell 26% y-o-y to \$\$72.8m (53% of our FY23F estimate). 3Q23 performance fell 67% y-o-y and 9% below that of 3Q19, moderating more than expected
- Soft earnings led by i) discontinued Covid activities, ii) cost inflation, iii) gestation losses, iv) higher insurance claims
- TCF has been extended to Feb 25; plan in place to right-size and improve operational efficiencies in China
- Maintain HOLD rating; lower TP to S\$1.00



Forecasts and Valuation				
FY Dec (S\$m)	2022A	2023F	2024F	2025F
Revenue	767	735	736	808
EBITDA	237	161	143	151
Pre-tax Profit	192	118	100	107
Net Profit	144	88.0	74.4	78.1
Net Pft (Pre Ex.)	144	88.0	74.4	78.1
Net Pft Gth (Pre-ex) (%)	70.5	(38.7)	(15.4)	4.9
EPS (S cts)	7.73	4.74	4.01	4.20
EPS Pre Ex. (S cts)	7.73	4.74	4.01	4.20
EPS Gth Pre Ex (%)	71	(39)	(15)	5
Diluted EPS (S cts)	7.70	4.72	3.99	4.19
Net DPS (S cts)	3.80	3.80	3.80	3.80
BV Per Share (S cts)	54.7	55.6	55.8	56.2
PE (X)	13.8	22.6	26.7	25.5
PE Pre Ex. (X)	13.8	22.6	26.7	25.5
P/Cash Flow (X)	10.1	10.3	17.8	14.9
EV/EBITDA (X)	7.7	10.7	11.9	11.1
Net Div Yield (%)	3.6	3.6	3.6	3.6
P/Book Value (X)	2.0	1.9	1.9	1.9
Net Debt/Equity (X)	CASH	CASH	CASH	CASH
ROAE (%)	14.5	8.6	7.2	7.5
Earnings Rev (%):		(36)	(47)	-
Consensus EPS (S cts):		6.0	5.9	6.3
Other Broker Recs:		B: 7	S: 0	H: 1

Source of all data on this page: Company, DBS Bank, Bloomberg Finance L.P.

Earnings moderate post normalisation

Investment Thesis:

Raffles Medical has benefitted from the strong recovery of local and foreign patients post Covid-19 in Singapore. Raffles Medical is an integrated private healthcare service provider with key operations of a tertiary hospital and a network of clinics in Singapore and has expanded into China hospitals in recent years. Raffles Medical has benefitted from the strong recovery of local and foreign patients post Covid-19 in Singapore.

We expect earnings growth to moderate in FY23F given the exceptionally high base. In FY22, Raffles Medical delivered its strongest earnings in history, c.80% above that of its last high in 2013, when it recorded a disposal gain. Given the moderation seen in 3Q23 post the normalisation of healthcare activities, we lower our FY23F-FY24F earnings by 36% to 47% and expect earnings to likely bottom in FY24F should the trajectory continue into FY24F. This could cap the share price upward momentum. In the medium term, we remain positive on the prospects of its China operations with a further upside from its fourth hospital in the long term.

Key re-rating factors that could derail our thesis include stronger organic growth/ramp-up of China hospitals. Key data to watch that could cause a further re-rating include i) stronger organic growth from Singapore operations; ii) the normalisation of cost inflation, with lower utility costs in FY24F and a potential price increase to offset the earnings; and iii) the ramp-up of China hospitals at a much faster pace than expected, with success in improving operational efficiencies.

Maintain HOLD; lower TP to \$\$1.00. We maintain our HOLD rating but lower our TP to \$\$1.00 from \$\$1.48 previously. Our TP is based on the sum-of-the-parts, applying 20x PE (close to -0.5SD PE) to FY24F earnings, plus \$\$0.20 per share for its hospitals in China. Our revised TP implies a PE of c.25x, which is close to the historical average.

Key Risks

Key potential risks include i) stronger organic growth from Singapore operations and ii) a faster-than-expected ramp-up of China hospitals.

At A Glance

Issued Capital (m shrs)	1,860
Mkt. Cap (S\$m/US\$m)	1,990 / 1,469
Major Shareholders (%)	
Raffles Medical Holding Pte Ltd	42.1
Loo Choon Yong	10.8
Global Alpha Capital Management Ltd	9.1
Free Float (%)	38.0
3m Avg. Daily Val (US\$m)	1.00
GIC Industry: Health Care / Health Care Equipment &	Services



Raffles Medical



WHAT'S NEW

Earnings moderate post normalisation

3Q23 performance moderated more than expected, led by the discontinuation of Covid-19 activities, cost inflation, gestation losses from China, and higher insurance claims.

- Raffles Medical's 3Q23 performance moderated more than expected after delivering an exceptionally stellar year in FY2022, which forms a high base. 3Q23 PAT fell by 67% yo-y to S\$12.4m and 9% below that of 3Q2019. 9M23 PAT fell 26% y-o-y to S\$72.8m, making up 53% of our FY23F estimates.
- While Singapore's core operations remain strong and profitable, the discontinuation of Covid-19 activities, cost inflation, and gestation losses from China continue to weigh on performance and profitability.
- The standalone vaccination centres have been discontinued and there has been a drop in Covid tests as we return to normalisation.
- In addition, RafflesHealthInsurance (RHI) registered higher claims in 3Q23.
- Operationally, Raffles Medical's contract to manage the Transitional Care Facilities (TCF) at Expo has been extended to Feb 2025.
 - However, management expects profit will likely be less now, given that the tenders were a lot more competitive.
- Management has highlighted that it will right-size and rationalise its China operations to achieve better operating efficiencies.
- Nevertheless, the gestation losses of the two China hospitals (RafflesHospital Chongqing and RafflesHospital Shanghai) are within expectations. As the ramp-up of the hospitals were disrupted by the Covid-19 pandemic, management expects the ramp-up of both hospitals to resume this year, with c.S\$10m of EBITDA losses at each hospital, and targets potential breakeven by year 3.

Maintain HOLD rating, lower TP to S\$1.00. We maintain our HOLD rating but lower our TP to S\$1.00 from S\$1.48 previously. We revised down our FY23F and FY24F earnings estimates by 36% and 47%, respectively, to factor in a further potential normalisation of earnings. Our TP is based on the sum-of-theparts, applying 20x PE (close to -0.5SD PE) to lower FY24F earnings, plus S\$0.20 per share for its hospitals in China. Our TP implies PE of c.25x, close to the historical average.

Given the exceptionally strong earnings posted in FY22, 9M23 earnings appear to have moderated more than expected. Nevertheless, we remain long-term positive on Raffles Medical, led by the long-term positive trend of the healthcare industry and potential ramp-up of its China hospitals as it reaches stabilisation and breakeven in the medium term.

Factors that could derail our thesis include i) stronger organic growth from Singapore operations; ii) the normalisation of cost inflation, with lower utility costs in FY24F and a potential price increase to offset the earnings; iii) the ramp-up of China hospitals at a much faster pace than expected, with success in improving operational efficiencies.

Company Background

Raffles Medical is an integrated private healthcare service provider that focuses on Singapore. It owns and operates a network of family medical clinics, a tertiary care hospital, insurance services, and a consumer healthcare division. It was founded in 1976 with two clinics in Singapore, and now serves more than one million patients and over 6,500 corporate clients.





Key summary of update

S\$'m	3Q2022	3Q2022	% y-o-y	9M2022	9M2021	% y-o-y
Revenue	161.6	214.2	-24.6%	532.4	623.9	-14.7%
PAT	12.4	38.3	-67.6%	72.8	97.9	-25.6%

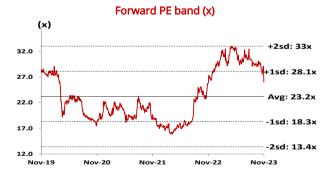
Source: Company, DBS Bank

Interim Income Statement (S\$m)

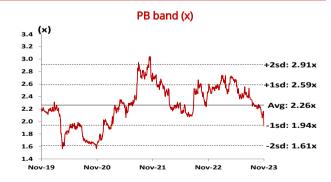
FY Dec	1H2022	2H2022	1H2023	% chg yoy	% chg hoh
Revenue	410	384	371	(9.5)	(3.5)
Other Oper. (Exp)/Inc	(324)	(275)	(294)	(9.1)	7.1
Operating Profit	86	109	77	(11.1)	(30.0)
Other Non Opg (Exp)/Inc	0	0	0	-	-
Associates & JV Inc	0	0	0	-	-
Net Interest (Exp)/Inc	(3)	(1)	2	nm	nm
Exceptional Gain/(Loss)	0	0	0	-	-
Pre-tax Profit	83	108	78	(5.9)	(27.5)
Tax	(24)	(24)	(18)	(23.4)	(26.4)
Minority Interest	0	0	(1)	nm	nm
Net Profit	60	84	60	0.6	(28.6)
Net profit bef Except.	60	84	60	0.6	(28.6)
EBITDA	107	129	96	(10.4)	(25.9)
Margins (%)					
Opg Profit Margins	21.0	28.5	20.7		
Net Profit Margins	14.5	21.8	16.1		

Source of all data: Company, DBS Bank

Historical PE and PB band



Source: Bloomberg Finance L.P., DBS Bank estimates



Source: Bloomberg Finance L.P., DBS Bank estimates





Kev	/ Assi	umb	tion	s

FY Dec	2021A	2022A	2023F	2024F	2025F
Avg Utilisation (%)	45.0	45.2	45.0	45.0	45.0
Avg rate increase (%)	(13.0)	(13.0)	2.00	3.00	3.00
Avg clinic fee growth (%)	8.88	8.88	(2.6)	0.0	4.00
Staff costs/ Rev (%)	53.5	44.6	53.3	53.7	53.9
Consumables, svcs/ Rev (%)	19.8	16.5	18.5	20.5	21.5

Segmental Breakdowr

Segmental Breakdown					
FY Dec	2021A	2022A	2023F	2024F	2025F
Revenues (S\$m)					
Healthcare services	444	491	407	377	393
Hospital services	273	269	321	352	408
Investment holdings	6.75	7.16	7.16	7.23	7.30
Less: Eliminations	0.0	0.0	0.0	0.0	0.0
Total	724	767	735	736	808
Operating profit (S\$m)					
Healthcare services	79.3	168	40.7	37.7	39.3
Hospital services	24.0	21.5	77.1	62.5	68.2
Investment holdings	29.1	16.4	2.15	2.17	2.19
Less: Eliminations	(11.0)	0.37	0.0	0.0	0.0
Total	121	206	120	102	110
Operating profit Margins					
Healthcare services	17.9	34.2	10.0	10.0	10.0
Hospital services	8.8	8.0	24.0	17.8	16.7
Investment holdings	431.2	228.9	30.0	30.0	30.0
Total	16.8	26.8	16.3	13.9	13.6

Income Statement (S\$m)

FY Dec	2021A	2022A	2023F	2024F	2025F
Revenue	724	767	735	736	808
Other Opng (Exp)/Inc	(602)	(561)	(615)	(634)	(698)
Operating Profit	121	206	120	102	110
Other Non Opg (Exp)/Inc	0.0	(10.0)	0.0	0.0	0.0
Associates & JV Inc	0.0	0.0	0.0	0.0	0.0
Net Interest (Exp)/Inc	(5.7)	(4.1)	(1.5)	(2.3)	(2.2)
Exceptional Gain/(Loss)	0.0	0.0	0.0	0.0	0.0
Pre-tax Profit	116	192	118	100	107
Tax	(31.9)	(48.0)	(29.7)	(25.1)	(27.9)
Minority Interest	0.46	(0.2)	(0.8)	(0.6)	(1.4)
Preference Dividend	0.0	0.0	0.0	0.0	0.0
Net Profit	84.2	144	88.0	74.4	78.1
Net Profit before Except.	84.2	144	88.0	74.4	78.1
EBITDA	162	237	161	143	151
Growth					
Revenue Gth (%)	27.4	5.9	(4.1)	0.2	9.7
EBITDA Gth (%)	30.9	46.0	(32.0)	(10.9)	5.1
Opg Profit Gth (%)	37.2	69.7	(41.7)	(14.6)	7.1
Net Profit Gth (Pre-ex) (%)	27.7	70.5	(38.7)	(15.4)	4.9
Margins & Ratio					
Opg Profit Margin (%)	16.8	26.8	16.3	13.9	13.6
Net Profit Margin (%)	11.6	18.7	12.0	10.1	9.7
ROAE (%)	9.1	14.5	8.6	7.2	7.5
ROA (%)	5.7	9.4	5.9	5.0	5.2
ROCE (%)	7.4	12.8	7.5	6.4	6.7
Div Payout Ratio (%)	62.1	49.2	80.2	94.8	90.4
Net Interest Cover (x)	21.2	49.7	82.8	44.4	49.5
Source: Company, DBS Bank					





Interim Income Statement (S\$m)

FY Dec	1H2021	2H2021	1H2022	2H2022	1H2023
Revenue	344	380	410	384	371
Other Oper. (Exp)/Inc	(288)	(315)	(324)	(275)	(294)
Operating Profit	56.1	65.2	86.2	109	76.7
Other Non Opg (Exp)/Inc	0.0	0.0	0.0	0.0	0.0
Associates & JV Inc	0.0	0.0	0.0	0.0	0.0
Net Interest (Exp)/Inc	(2.5)	(3.3)	(2.9)	(1.3)	1.76
Exceptional Gain/(Loss)	0.0	0.0	0.0	0.0	0.0
Pre-tax Profit	53.6	62.0	83.3	108	78.4
Tax	(14.8)	(17.1)	(23.5)	(24.5)	(18.0)
Minority Interest	0.61	(0.2)	(0.3)	0.11	(0.6)
Net Profit	39.5	44.7	59.5	83.9	59.9
Net profit bef Except.	39.5	44.7	59.5	83.9	59.9
EBITDA	74.5	86.1	107	129	95.7
Consider					
Growth Revenue Gth (%)	5.2	10.5	7.8	(6.2)	(3.5)
EBITDA Gth (%)	(9.2)	15.5	24.1	20.8	(25.9)
Opg Profit Gth (%)	(12.6)	16.4	32.2	27.0	(30.0)
Net Profit Gth (%)	(18.9)	13.4	33.1	40.9	(28.6)
Margins	(10.5)		33	.0.3	(20.0)
Opg Profit Margins (%)	16.3	17.2	21.0	28.5	20.7
Net Profit Margins (%)	11.5	11.8	14.5	21.8	16.1

Balance Sheet (S\$m) FY Dec

FY Dec	2021A	2022A	2023F	2024F	2025F
Net Fixed Assets	797	739	718	697	676
Invts in Associates & IVs	0.0	0.0	0.0	0.0	0.0
Other LT Assets	309	298	302	305	308
Cash & ST Invts	265	253	352	370	409
Inventory	13.4	13.1	14.0	14.0	15.4
Debtors	161	194	91.9	92.1	101
Other Current Assets	0.0	0.0	0.0	0.0	0.0
Total Assets	1,545	1,498	1,478	1,478	1,510
<u>_</u>	1,010	17150	1,1,0	1,1,0	.,5.0
ST Debt	96.3	9.67	9.67	9.67	9.67
Creditor	254	224	206	206	226
Other Current Liab	66.8	92.3	72.3	67.7	70.6
LT Debt	77.9	63.4	63.4	63.4	63.4
Other LT Liabilities	74.1	78.2	78.2	78.2	78.2
Shareholder's Equity	961	1,015	1,032	1,036	1,044
Minority Interests	15.8	15.4	16.2	16.8	18.2
Total Cap. & Liab.	1,545	1,498	1,478	1,478	1,510
Non-Cash Wkg. Capital	(146)	(109)	(172)	(168)	(180)
Net Cash/(Debt)	90.8	180	279	297	336
Debtors Turn (avg days)	69.1	84.5	71.0	45.6	43.6
Creditors Turn (avg days)	(1,985.2)	(2,127.8)	(1,912.2)	(1,831.2)	(1,920.1)
Inventory Turn (avg days)	(124.8)	(118.0)	(120.7)	(124.8)	(130.8)
Asset Turnover (x)	0.5	0.5	0.5	0.5	0.5
Current Ratio (x)	1.1	1.4	1.6	1.7	1.7
Quick Ratio (x)	1.0	1.4	1.5	1.6	1.7
Net Debt/Equity (X)	CASH	CASH	CASH	CASH	CASH
Net Debt/Equity ex MI (X)	CASH	CASH	CASH	CASH	CASH
Capex to Debt (%)	28.7	34.2	20.5	20.5	20.5

Source: Company, DBS Bank



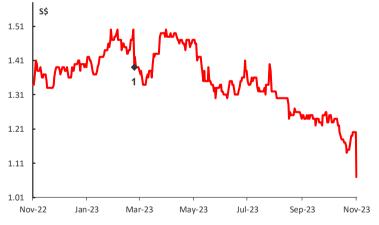


Cash Flow Statement (S\$m)

FY Dec	2021A	2022A	2023F	2024F	2025F
Pre-Tax Profit	83.7	144	118	100	107
Dep. & Amort.	39.3	40.2	41.0	41.0	41.1
Tax Paid	(21.7)	(29.2)	(49.6)	(29.7)	(25.1)
Assoc. & JV Inc/(loss)	0.0	0.0	0.0	0.0	0.0
Chg in Wkg.Cap.	14.2	(32.9)	83.0	0.19	9.69
Other Operating CF	44.6	74.3	0.0	0.0	0.0
Net Operating CF	160	196	193	112	133
Capital Exp.(net)	(50.0)	(25.0)	(15.0)	(15.0)	(15.0)
Other Invts.(net)	(2.9)	0.0	0.0	0.0	0.0
Invts in Assoc. & JV	0.0	0.0	0.0	0.0	0.0
Div from Assoc & JV	0.0	0.0	0.0	0.0	0.0
Other Investing CF	0.63	2.18	(8.2)	(8.2)	(8.2)
Net Investing CF	(52.2)	(22.8)	(23.2)	(23.2)	(23.2)
Div Paid	(37.4)	(52.0)	(70.6)	(70.6)	(70.6)
Chg in Gross Debt	(0.5)	(94.4)	0.0	0.0	0.0
Capital Issues	5.60	0.0	0.0	0.0	0.0
Other Financing CF	(14.6)	(37.3)	0.0	0.0	0.0
Net Financing CF	(46.9)	(184)	(70.6)	(70.6)	(70.6)
Currency Adjustments	0.83	(1.6)	0.0	0.0	0.0
Chg in Cash	61.9	(11.9)	99.1	17.9	39.4
Opg CFPS (S cts)	7.81	12.3	5.91	6.00	6.64
Free CFPS (S cts)	5.90	9.22	9.58	5.20	6.36

Source: Company, DBS Bank

Target Price & Ratings 12-mth History



Note: Share price and Target price are adjusted for corporate actions.

Source: DBS Bank Analyst: Rachel TAN

S.No.	Date of Report	Closing Price	12-mth Target Price	Rating
1.	28 Feb 23	1 39	1 48	HOLD

Raffles Medical



DBS Bank recommendations are based on an Absolute Total Return* Rating system, defined as follows:

STRONG BUY (>20% total return over the next 3 months, with identifiable share price catalysts within this time frame)

BUY (>15% total return over the next 12 months for small caps, >10% for large caps)

HOLD (-10% to +15% total return over the next 12 months for small caps, -10% to +10% for large caps)

FULLY VALUED (negative total return, i.e., > -10% over the next 12 months)

SELL (negative total return of > -20% over the next 3 months, with identifiable share price catalysts within this time frame)

Completed Date: 7 Nov 2023 06:30:46 (SGT) Dissemination Date: 7 Nov 2023 07:21:32 (SGT)

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^{*}Share price appreciation + dividends

Raffles Medical



Please contact the primary analyst for valuation methodologies and assumptions associated with the covered companies or price targets.

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